THE UNIVERSITY OF HONG KONG
Department of Industrial and Manufacturing Systems Engineering

MSc (IELM) List of course offered 2014-2015

(The below list is NOT finalized.)

IELM6002.  Operations management
Elements of operations strategies; quantitative forecasting models; strategic decisions; planning products, processes, technologies, and facilities; selection and management of production technology; capacity planning and facility location; production planning systems; aggregate planning; master production scheduling; inventory systems; material requirement planning; shop floor planning and control; Just-In-Time manufacturing.

IELM6004.  Industrial project management *
Fundamental of project management; PMBOK’s project management framework; Project initiating, planning, executing, monitoring and controlling, and closing; Project integration management; Project scope management; CPM/PERT techniques for project time management, resource allocation and cost management; Earned value analysis for project tracking; Application of techniques such as EMV, decision tree analysis, and Monte Carlo simulation in project risk management, human resource management, communication, procurement and quality management for industrial projects; Project change control and management; Project team-building; Case studies in logistics and manufacturing industries.

IELM6027.  Organisation theory and behavioural science
Managing and managers; evolution of management theory. Planning- decision making; strategic management; strategy implementation. Organising- organisational design and structure; power and the distribution of authority; managing organisational change and innovation. Leading- motivation; leadership; teams and teamwork; communication and negotiation. Controlling- principles of effective control; operations control.

IELM6028.  Enterprise logistics and facilities design *
Enterprise logistics: materials handling systems, storage and warehousing operations, competitive manufacturing, modelling and analysis of enterprise logistics systems; location analysis; methodologies for facilities planning: systematic layout planning approaches (SLP); manufacturing strategies; layout planning algorithms.

IELM6030.  Ergonomics
IELM6034. **Operational research techniques**

IELM6037. **Costing and finance**
Cost terms and purposes, allocation and absorption of overheads, cost volume analysis, product costing, activity-based costing, budgetary control and standard costing, variance analysis, cost for decision making. Capital investment appraisal including discount cash flow, net present value and internal rate of return, risk analysis. Interpretation of financial statements, ratio analysis, fund flow statement, sources of funds, management of working capital.

IELM6042. **Quality management** *

IELM6044. **Supply chain management** *
Supply chain characterisation; operation objectives; distribution channels; channel design considerations; logistics network design. Inventory management; risk pooling; distribution strategies. Strategic alliances; international issues in supply chain management; coordinating product and supply chain design; customer value. Information technology; decision support systems; the value of information in supply chains. Case studies and contemporary topics on supply chain management; the beer game.

IELM6045. **Global operations and logistics** *
Global operations and logistics strategies, strategic changes required by globalization, the strategic framework for global operations, the role of logistics in global operations and marketing strategies; global operations and logistics planning, supplier network development, physical distribution, global logistics network design, global supply chain management, risk management in global operations; management of global operations and logistics, operations analysis of global supply chains, information management for global logistics, performance measurement and evaluation in global logistics.

IELM6046. **Supply management** *
Purchasing in the supply chain, strategic purchasing, implementation and evaluation of strategy; purchasing organisation in a corporation, impact of e-procurement; out-sourcing, supplier selection, partnership with suppliers; pricing agreement, price analysis; global sourcing.

IELM6047. **Digital enterprises**
Overview and development of e-business; e-business technologies and solutions: appraisal and selection, implementation and adoption; Enterprise information and knowledge portals, virtual enterprises; Roles of e-business in enterprise development and integration; Application case studies in enterprise business processes: (product development, order taking and processing, online contract negotiation and bidding, rapid quotation and cost estimation, etc.)

IELM6048. **Terminal and warehousing operations** *
Materials handling systems, automated storage and distribution systems, hardware and software, routing. Case studies from cargo terminals. Warehouse management systems, missions, functions, receiving and shipping operations planning, dock design, storage space, layout and location planning, order picking. Cost and performance analysis in logistics and warehouse management. Material handling principles, system design, selection of handling equipment, unit load design. Automation of warehouse and material handling systems, costing and audits. Applications of modelling and simulation for warehouse design and optimisation. Logistics security, logistics park and third party logistics service providers.
IELM6050. Industrial applications of radio frequency identification technologies *
Introduction to radio frequency identification (RFID); features and characteristics of readers and tags, typical frequencies, materials and orientations, middleware, standards for electronic product coding, and physical markup language. Design, development and implementation of RFID solutions; business process analysis, technology and vendor selection, deployment of readers and tags, infrastructure architecture, integration with enterprise application systems, and cost-benefits and constraints. RFID case studies and applications in object identification and tracking, asset management, warehouse management, supply chain integration, and manufacturing automation.

IELM6051. Fundamentals of law for logistics
The module focuses on five areas of law essential to industrial and logistics managers: contracts, agency, shipping law, negligence and dispute resolution; overview of sources of law and legal structure of businesses; elements of a binding contract; duties of an agent, including common carriers, employees and professionals; claims arising in international shipment of goods, arbitration, mediation or litigation and venue for dispute resolution.

IELM6052. Operational risk management practices

IELM6025. Project (4 modules)

* Approved for reimbursement from the Continuing Education Fund (CEF).

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